

FMD Energy Summary & Major Initiatives Update

February 2016


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Executive Summary


- ✦ Energy is a substantial, necessary asset that the Duke uses every day to support its mission. The goals set forth in the Climate Action Plan guide that asset management.
- ✦ Energy-efficiency projects have realized emissions reductions of over 49,000 MTCO₂/yr since tracking formally began, just for the University & SOM facilities.
- ✦ Since 2007, Duke has reduced its energy-related emissions by 33% (from 264,194 MTCO₂e to 177,112 MTCO₂e), even as campus has grown by over 2M square feet.
- ✦ Since the 2008 baseline data year, the existing buildings under CAP purview (University, SOM, SON) have reduced energy consumption by 10%, ahead of pace to meet our goal of 15% reduction over a 20-year period.
- ✦ Since 2008, Duke campus as a whole (DU & DUMC) have reduced facility energy consumption by 15% on a per square foot basis.
- ✦ The elimination of coal in campus steam plants in 2011 is a significant, impactful action that demonstrates Duke's commitment to mitigating climate change. Combined with energy efficiency efforts, this change realized emissions reductions of 42,000 MTCO₂e/yr.
- ✦ Though not part of CAP reporting, Duke considers water to be as important an asset as energy. The FY15 reporting year closed with Duke using 177 million gallons of water less than in 2007. On a per-square-foot basis, this represents a 40% reduction while campus has grown over 2.7M GSF
- ✦ The Duke Water Reclamation Pond is expected to recover over 100 million gallons of reclaimed water, that would otherwise come from potable municipal sources.
- ✦ Duke University has invested significantly in carbon-footprint reduction projects, both on-campus and off, and has made significant progress in achieving the goals set out by the Climate Action Plan.


Climate Action Plan Energy Goals


 Discontinue the use of coal as soon as possible. Duke should complete the gas-fired East Steam Plant construction and start-up in 2010 and initiate the West Steam Plant conversion from coal in 2012

 Push beyond the current LEED building policy to establish green building energy consumption standards and an approval protocol for building energy consumption review -- implement, measure and report on energy use targets by Building Tech Rating

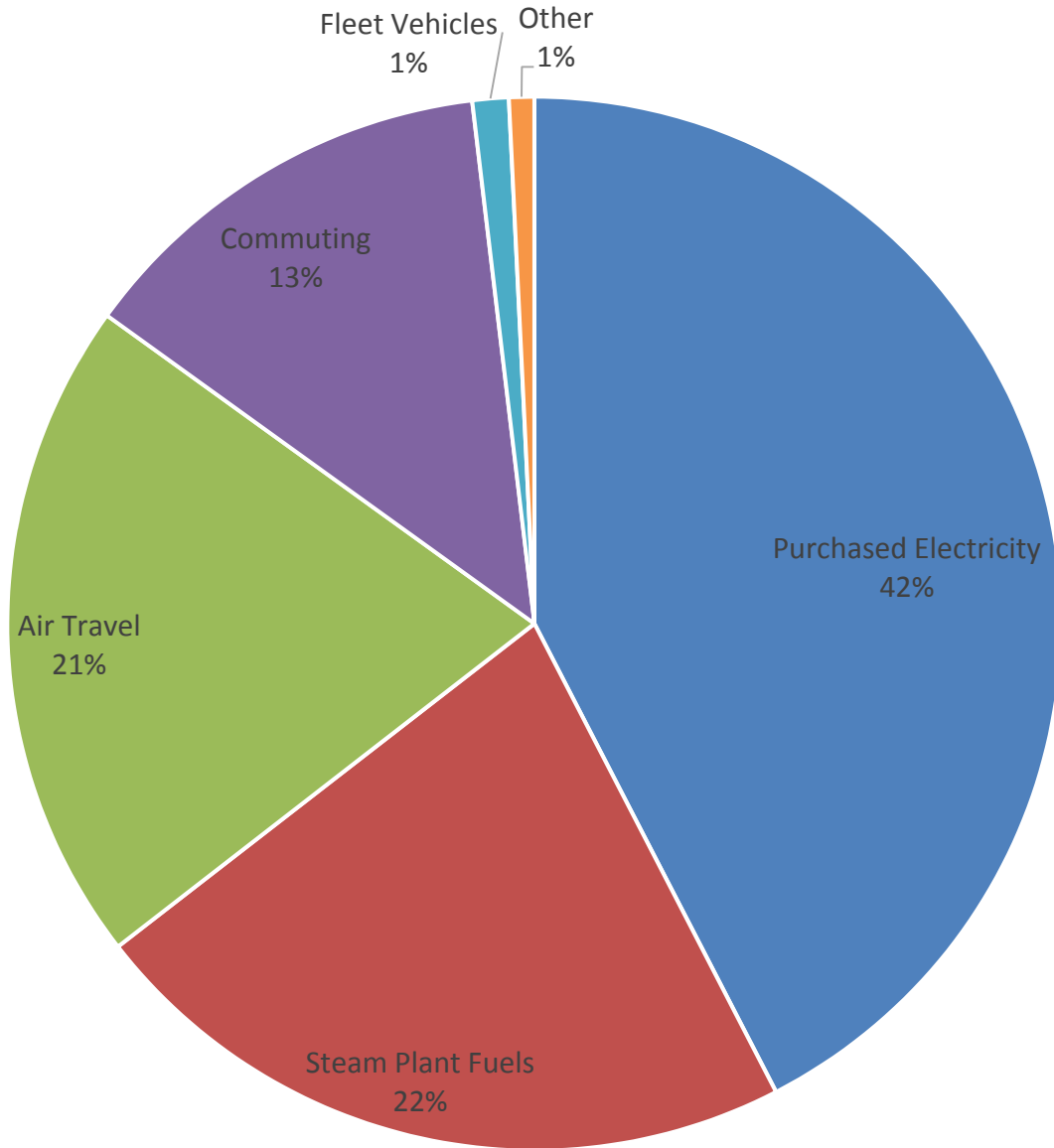
 Beginning in 2010, implement energy conservation measures (ECMs) in existing buildings with the goal to realize a 15% reduction in energy use over a 20 year period (2010 – 2030)

 Continue to urge, monitor and review Duke Energy's progress towards emissions reductions while exploring on-campus electricity generation options. Additionally, Duke should install 4MW solar PV array by 2012

 Pursue plant efficiency improvements with tactics such as: distribution system upgrades, thermal storage, chilled water expansion and upgrade, and boiler plant heat recovery

 Leverage research into alternative technologies and explore and implement conversion to biogas, solar PV, solar thermal, combined heat and power or other technologies by 2030

FY15 Greenhouse Gas Footprint Breakdown

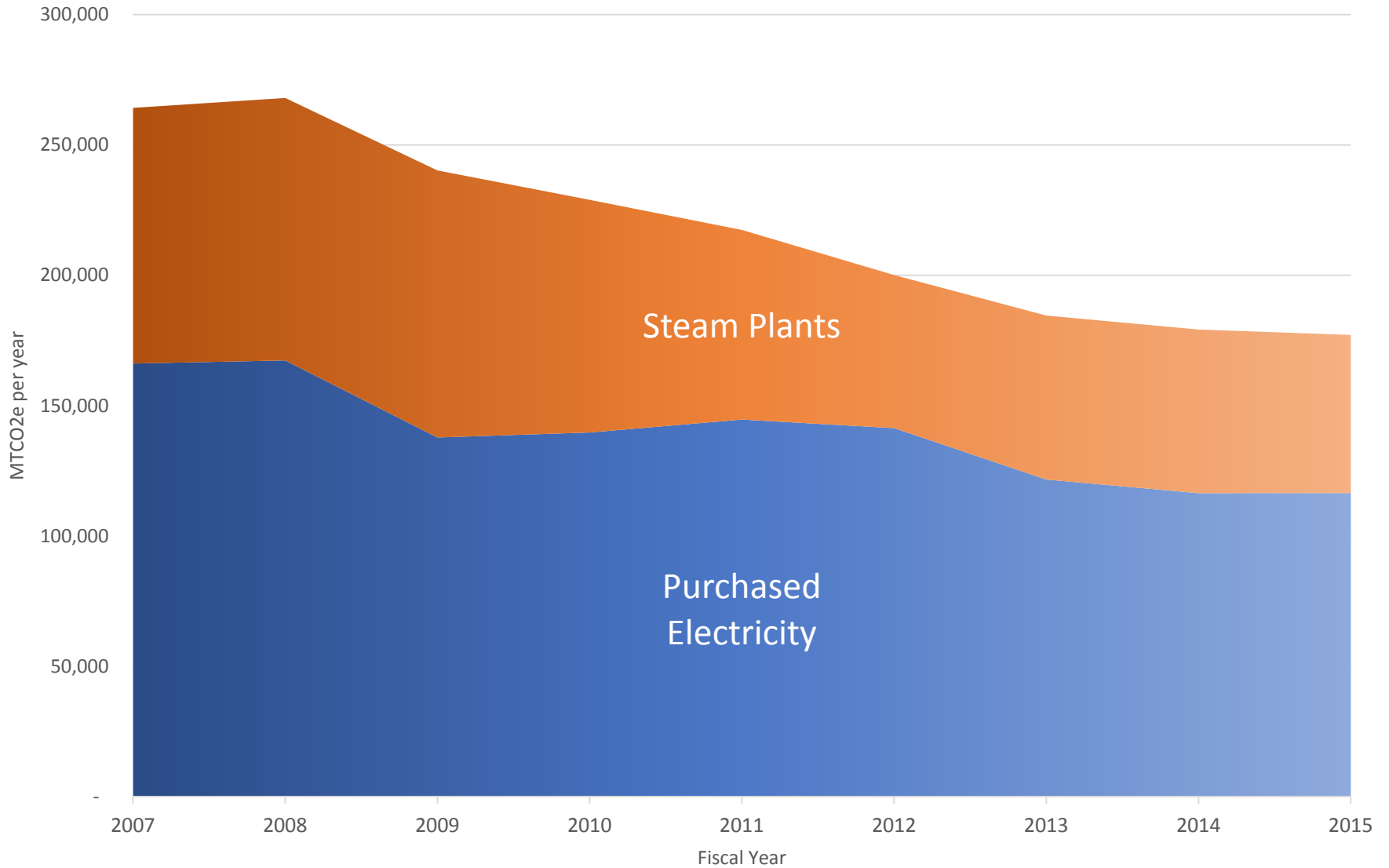


Current FY15 GHG footprint:
274,594 MTCO₂e



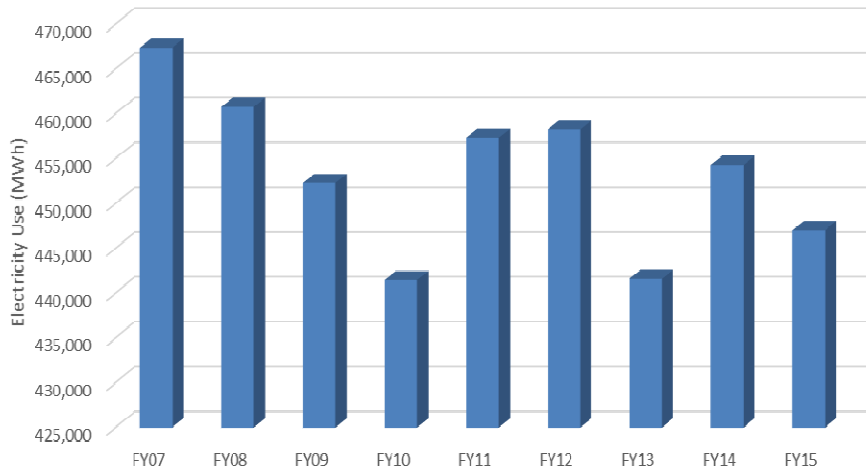
2024 CAP GHG target:
197,543 MTCO₂e

FY15 Building Energy-Related Emissions



Campus Energy Use – Continued Efficiency Improvement

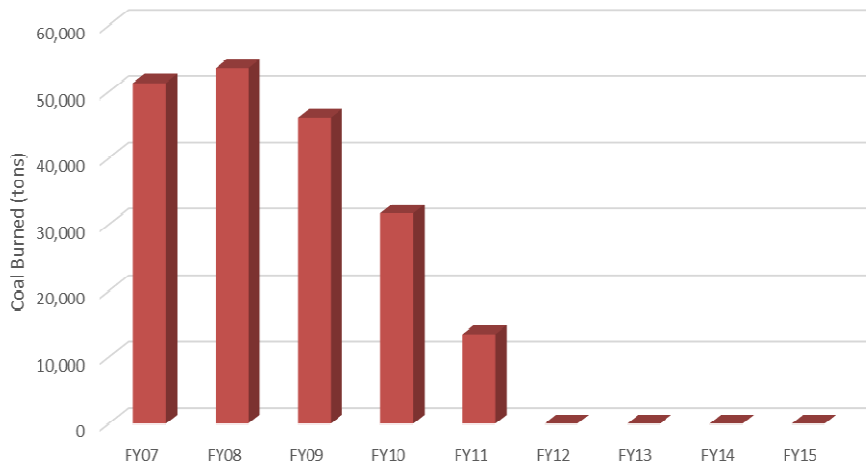
Total Campus Electricity Use



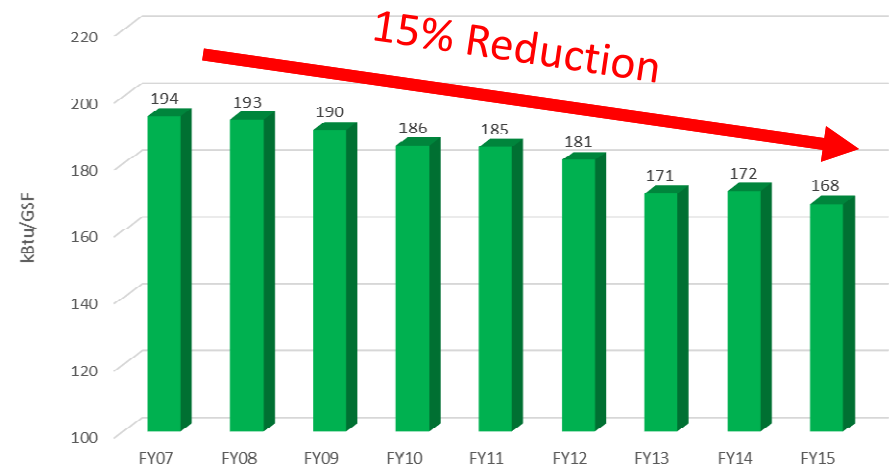
Buildings Constructed Pre-2008 Energy Use



Total Campus Coal Use



Total Campus Normalized Source Energy Use

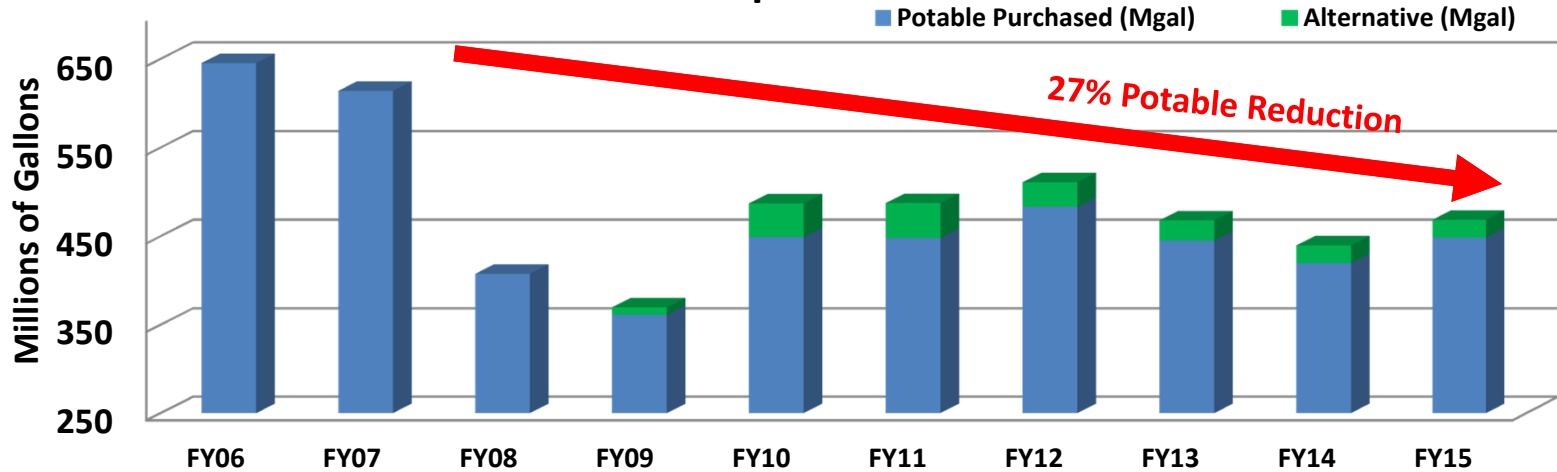


Energy Projects Completed or In Progress

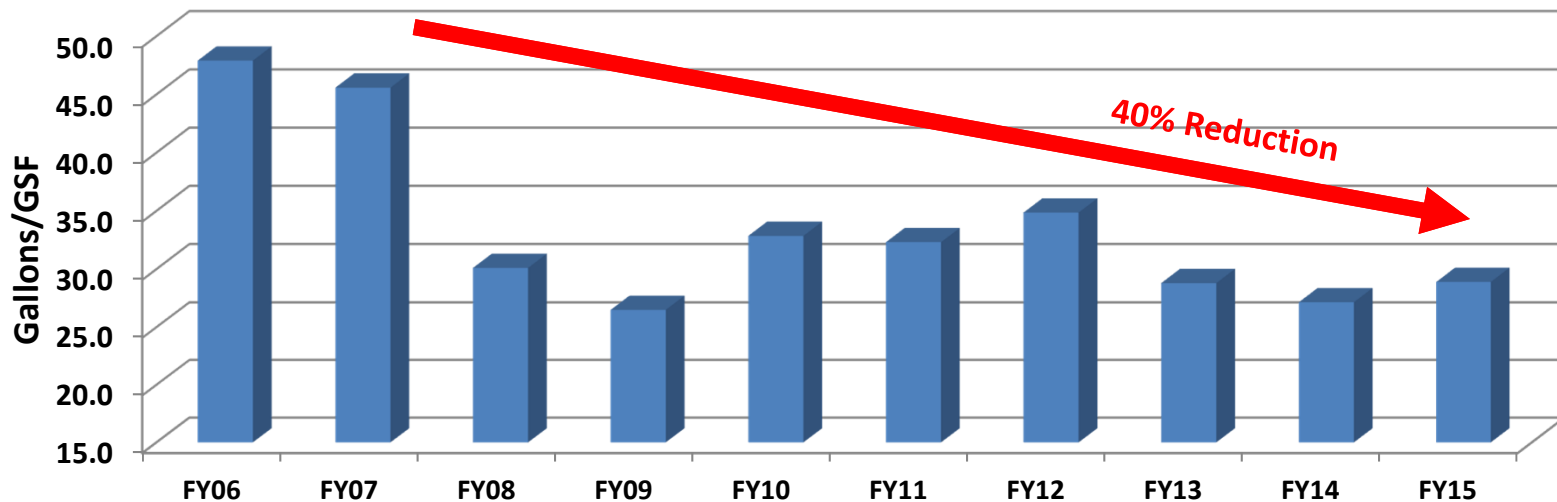
| Description | Year | Type | Summary | Status |
|--|-------------|---|---|-----------------------|
| Bryan Center Solar Thermal | 2008 | Renewables - Solar Thermal | Purchasing heat for domestic hot water from 100,000 MBH solar thermal rooftop system. Demonstration project - solar thermal heat cost is above cost of district heat. University will take ownership in approx. 18 months. Equipment has been problematic since installation with frequent service interruptions. | Complete - in service |
| East Campus Steam Plant Fuel Conversion | 2009 | Fuel Switch | Boiler replacement and re-commissioning of East Campus Steam Plant as natural gas burning heating plant. This project allowed uninterrupted campus operation while West Campus Steam plant was converted from coal to natural gas. | Complete - in service |
| Chilled Water Plant 2 Variable Frequency Drives | 2010 | District Energy Efficiency | Installed two variable-speed chillers with CWP2 expansion, allowing up to 70% efficiency increase for these units during non-peak cooling hours | Complete - in service |
| Lloyd Ray Farm Waste-to-Energy | 2011 | Renewables - biogas | Hog waste in Wilkes County recapturing hog waste methane for power generation. Demonstration project in support of Hog Waste carve-out in NC REPS requirements, executed by DCOI. | complete - in service |
| West Campus Steam Plant Fuel Conversion | 2011 | Fuel Switch | Boiler and major equipment replacements to convert West Campus Steam Plant from coal to natural gas fuel, reducing Duke's carbon footprint by 38% | Complete - in service |
| West Campus Steam Plant Condensing Economizer | 2011 | District Energy Efficiency | Installed flue-gas heat recovery system to increase steam plant efficiency by approximately 10%. Equipment is saving average of 4 million Btu/month, over \$250k/yr | Complete - in service |
| Environment Hall PV | 2013 | Renewables - PV | 45 kW(dc) rooftop PV system installed as part of Environment Hall construction. Demonstration project - exceedingly high installed cost (\$6.20/W) for scalability | Complete - in service |
| Environment Hall Solar Thermal | 2013 | Renewables - solar thermal | 50,000 Btu/hr solar thermal system installed as part of Environment Hall construction, providing domestic hot water to sinks for handwashing. System has operated as intended. | Complete - in service |
| DU Marine Lab | 2012 - 2015 | Building Energy Efficiency - Geothermal | Two Duke University Marine Lab facilities utilize geothermal equipment for building HVAC, with energy efficiency gains of 25% over traditional air-cooled equipment | Complete - in service |
| District Hot Water Conversion | 2016 | District energy efficiency | Buildings are being converted from steam to district hot water heating source. In addition to significant maintenance savings, overall energy efficiency gains are expected to be 4%, with 1-2% carbon footprint savings. Hot Water Plant #1 complete and operational, with 10-year building connection plan in progress. | Complete - in service |

Campus Water Use – Continued Efficiency Improvement

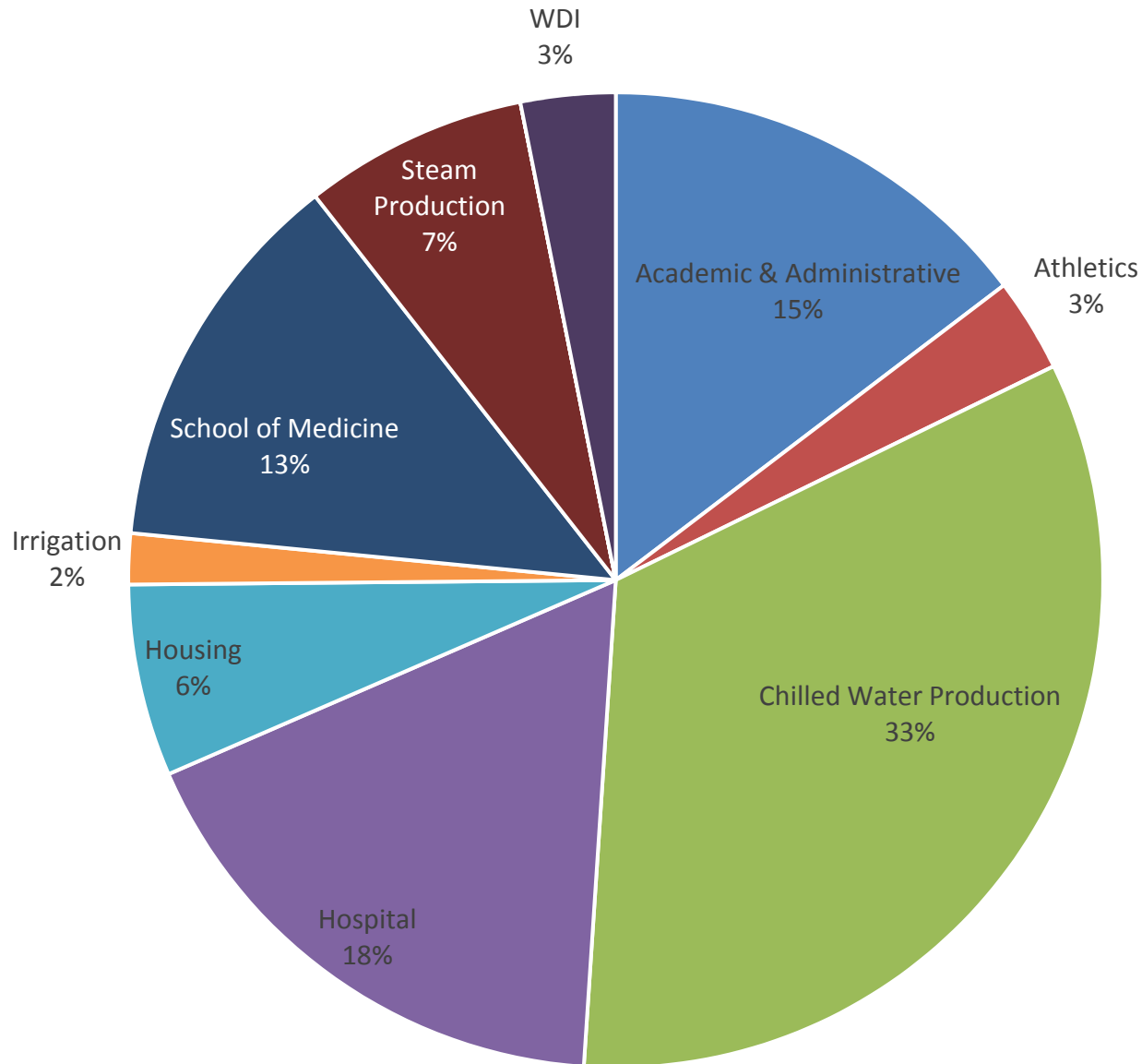
Total Campus Water Use



Normalized Campus Potable Water Use



FY15 Potable Water Consumption Breakdown by Use



Water Projects Completed or In Progress

| Description | Year | Type | Summary | Status |
|---|----------------|---------------------------|--|-----------------------|
| District Chilled Water System Development | 2000 - present | District Water Efficiency | Beginning in 2000 and continuing today, Duke continues to increase the number of buildings connected to the district chilled water system. This has allowed the removal of individual building-level cooling towers, improving water use efficiency by | Complete - in service |
| Campus-Wide Water Audit | 2007 - 2008 | Study | In response to historic drought conditions in the Southeastern US, Duke performed a campus wide water audit to identify opportunities and develop an overall strategy for reducing potable water consumption. | Complete - in service |
| Low-Flow Showerhead Giveaway | 2008-2009 | Community Engagement | Duke FMD provided low-flow showerheads to any member of the campus community who wanted one. Recipients were asked to install in their own place of residence to help ease the demand burden on the Durham's municipal water system | Complete - in service |
| Water Metering Upgrades | 2010 - present | District Water Efficiency | In 2010 Duke began upgrading existing water meters and installing more water meters at the building level to provide more granular data and identify water savings opportunities | Complete - in service |
| Air Handler Condensate Recovery | 2009 | District Water efficiency | All buildings requiring high volumes of outdoor air/ventilation (typically labs, research environments) are connected to the district condensate recovery piping system. This system recovers 9-10M gallons/yr of water that is condensed out of the air during the conditioning process | Complete - in service |
| Building Water Efficiency Improvements – Phase 1 | 2012 - 2013 | Building Water Efficiency | Audited water use in top 6 water using buildings on campus. Installed low-flow toilet, urinal, lavatory, and shower hardware and realized ~12M gallons/year water savings | Complete - in service |
| Building Water Efficiency Improvements – Phase 2 | 2013 - 2014 | Building Water Efficiency | Audited water use in athletic and recreation buildings. Installed low-flow toilet, urinal, lavatory, and shower hardware to realized ~3M gallons/year water savings | Complete - in service |
| Sustainable Building Guidelines | 2015 | Building Water Efficiency | In conjunction with other sustainable building efforts,, Duke developed a guideline requiring all new construction and major renovation projects to be designed to use at least 35% less potable water than baseline designs | Complete - in service |
| Building Water Efficiency Improvements – Phase 3 | 2015 - 2016 | Building Water Efficiency | Audited the remaining of the top-50 water-using buildings on campus. Installing low flow hardware in 18 buildings in late FY15-early FY16, and expecting ~8M gallons/year water savings. | In Progress |
| Water Reclamation Pond | 2016 | District water efficiency | Developed 6-acre on-stream pond to manage both storm water runoff and to provide a non-potable water source for chilled water plant cooling towers. Total 10-acre site developed as an aesthetic and research amenity for campus. Expected to reduce potable water consumption by 100 million gallons per year | Complete - in service |

Energy & Water Projects Studied or Being Studied

| Description | Year | Type | Summary | Status |
|--|------|--------------------------------------|--|--|
| Parking Garage #9 Solar Lease | 2009 | Renewables - PV | Developed proposals for solar tax-flip lease-back PV installation. ~450kW system, Levelized Cost of Energy of 11-12¢/kWh, versus cost of grid energy at 6¢/kWh | Not pursued - Payback too high |
| Pascal Field House PV study | 2010 | Renewables - PV | Studied installation of PV system on roof of Pascal Field House. Cost estimates showed excessively high cost of installation & LCOE. | Not pursued - Payback too high |
| West Campus Steam Plant Fuel Conversion | 2010 | Fuel Switch | Study to evaluate feasibility of converting previous coal burning boilers at WCSP to coal gasification. Renewal and Operating costs of coal handling equipment significantly higher than natural gas option, with much less impactful carbon footprint reduction. | Not Pursued - carbon reduction not significant enough |
| West Campus Steam Plant fuel conversion | 2010 | Renewables - Biomass | Feasibility study for biomass fuel option for WCSP. Studies indicated need for 25-30 tractor trailer loads of woody biomass coming to campus per day, and approx. 3 acre material handling site. Lack of regional suppliers within 1 day delivery is major energy security risk, plus noise, traffic, and site area in the middle of campus were significant concerns. | Not Pursued - transport and energy security too risky |
| Duke Energy Green Source - Parking Garage #9 PV | 2014 | Renewables - PV | Proposals for University owned and developer-owned PV, ~700kW, both through Duke Energy GS program. Costs proposed at 13-19¢/kWh, more than triple the cost of grid-purchased power. | Not Pursued - Payback too high |
| Duke Energy Green Source - renewable PPA | 2014 | Renewables - Wind | Feasibility proposal to purchase wind-generated power from mid-west at 11-12 ¢/kWh. However, to qualify for GS rider, University needs to identify 1 MW new load coming online, which is difficult with our efficiency improvements. | Not Pursued – not qualified, payback too high, no local impact |
| Waste-to-Steam | 2015 | Renewables - waste fuel gasification | Feasibility study to gather municipal solid waste and regulated medical waste for pyrolysis/steam generation. Duke does not generate enough waste to be able to fully utilize this type of equipment. Site concerns for waste processing facility on campus were an issue. | Not Pursued - not enough solid waste available |
| Utility Scale PV | 2016 | Renewables - PV | Currently studying ground-mount PV options to develop economics, carbon reduction potential, utility interconnect requirements. | Study in Progress |
| Grey Water Reclamation | 2016 | District Water Efficiency | Currently studying feasibility of other grey water reclamation projects in order to find other alternative water sources for campus cooling plants in conjunction with research and educational opportunities | Study In Progress |

Visualizing the Shrinking Carbon Footprint

